

V. Governance Structure

The Partnership organizational chart provides a high-level view of the governance structure, relationships, core roles and responsibilities, and agency leads based on project scope:



The Collective Impact model of community collaboration and an organizational structure that accommodates all levels of partner relationships (i.e., NNPHI Circles of Involvement) were both used in the development of the Partnership’s organizational structure and mode of governance to help ensure its success.

As required by the BUILD Health Challenge for the funding opportunity, three agencies serve in the role of Core Applicants for the Partnership and have unique roles in its overall governance:

- › **NONPROFIT ORGANIZATION:** The Houston Food Bank (HFB) is the fiscal agent for the Partnership and manages the grant award and sub-awards. HFB is also responsible for the payment and reporting schedule to the National BUILD Team. In addition, HFB sources the healthy food to the Partnership's food system distribution and consumption components and coordinates its food insecurity-related interventions (Food Scholarship Program and Food FARMacies). HFB staff are Co-Leads in specific operational units of the Partnership governance structure as indicated, and Project Staff to the Partnership is an HFB employee.

- › **HOSPITAL/HEALTHCARE SYSTEM:** The University of Texas MD Anderson Cancer Center (MD Anderson) coordinates the Partnership's hospital/healthcare system partners (including ensuring the required 1:1 match to the grant award in direct and in-kind resources). MD Anderson is also providing the process and outcome evaluation of the Partnership's food system model and Collective Impact approach in collaboration with the University of Texas, School of Public Health (UTSPH). MD Anderson staff are also Co-Leads in specific operational units of the Partnership governance structure as indicated.

- › **HEALTH DEPARTMENT:** Harris County Public Health & Environmental Services (HCPHES) provides ongoing partner engagement, communications, and coordination activities to the Partnership and continues as Backbone Support for HLM and the HLM-Pasadena CTF. HCPHES also coordinates the Community Trustees, the Resource Panel, and those components of the Partnership's food system model originally developed by HLM as they expand into north Pasadena (Healthy Corner Stores and Healthy Dining Matters). HCPHES staff are also Co-Leads in specific operational units of the Partnership governance structure as indicated.